



# **Budget**

## **FY 2018**

**Approved by the  
Board of Trustees  
June 15, 2017**





STLCC  
VISION

St. Louis Community College is the first choice for academic excellence: leading the way in student success, innovation, and community transformation.





STLCC  
**MISSION**

St. Louis Community College expands minds and changes lives every day by offering high-quality educational experiences leading to degrees, certificates, employment, university transfer, and life-long learning.



## Table of Contents

	<u>Page</u>
Budget Summary – General Operating .....	1-2
Census Day Enrollments Credit Hours .....	3
Operating Fund .....	4
Operating Fund Revenue Charts .....	5
Operating Fund Expenditures and Transfers Charts .....	6
Technology Fee .....	7
College and Student Activities .....	8
Public Safety, Pedestrian and Traffic Access .....	9
Student Aid .....	10
Maintenance, Repair, Debt Service and Capital.....	11-13
Rental of Facilities .....	14
Economic Development/Workforce Solutions Group.....	15
Restricted .....	16
Managed Property .....	17
Auxiliary Services .....	18
Budget Assumptions .....	19-26

# St. Louis Community College

## Budget Summary-General Operating

**Year Ending June 30, 2018**

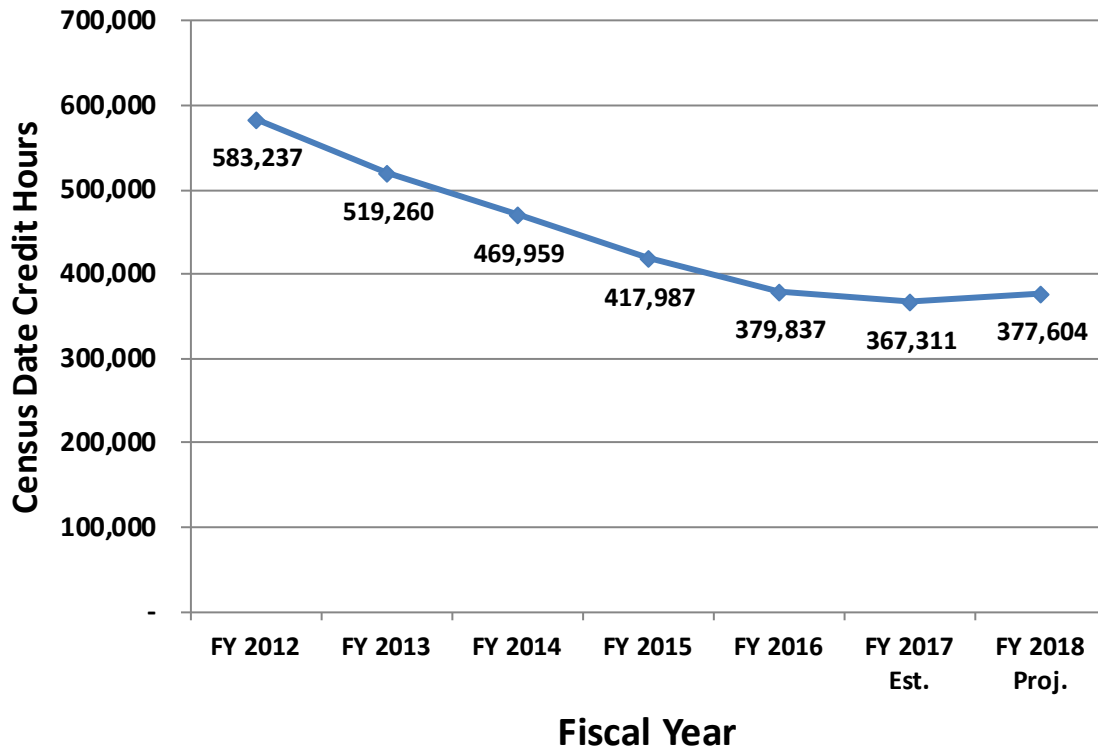
	Operating	Technology Fee	College and Student Activities
<b>Revenues</b>			
Local Taxes	\$ 60,783,384	\$ -	\$ -
State Appropriation	45,190,456	-	-
Maintenance Fees	37,188,833	-	-
Technology Fees	-	3,575,720	-
College Activity Fees	-	-	1,072,716
Continuing Education			
Tuition and Fees	1,625,000	-	-
Other Fees	106,100	-	-
Bad Debt	(750,000)	-	-
Other Revenue	3,829,743	-	-
<b>Total Revenues</b>	<b>147,973,516</b>	<b>3,575,720</b>	<b>1,072,716</b>
<b>Expenditures</b>			
Salaries	89,660,471	903,259	42,406
Benefits	26,519,766	285,859	3,382
Supplies and Services	17,023,374	1,495,832	390,571
Utilities	4,632,100	-	-
Institutional Contributions-Match	562,140	-	-
Student Activities Budget-Agency	-	-	436,357
<b>Total Expenditures</b>	<b>138,397,851</b>	<b>2,684,950</b>	<b>872,716</b>
<b>Transfers to (from) other Funds</b>			
To (From) Technology Fee	(400,783)	400,783	-
To (From) Auxiliaries	(125,000)	-	-
To (From) Managed Property	238,247	-	-
To (From) College Activities Fees	(200,000)	-	200,000
To (From) Maintenance and Capital	3,800,000	790,069	-
To (From) Student Aid	790,390	-	-
To (From) Leasehold bonds	6,898,761	-	-
<b>Total Transfers</b>	<b>11,001,615</b>	<b>1,190,852</b>	<b>200,000</b>
<b>Total Expenditures and Transfers</b>	<b>149,399,466</b>	<b>3,875,802</b>	<b>1,072,716</b>
<b>Increase (Decrease) in Net Assets</b>	<b>\$ (1,425,950)</b>	<b>\$ (300,082)</b>	<b>\$ -</b>

# St. Louis Community College

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FY 2018	FY 2017	Change
\$ 60,783,384	\$ 60,248,800	\$ 534,584
45,190,456	48,332,039	(3,141,583)
37,188,833	37,235,245	(46,412)
3,575,720	3,702,394	(126,674)
1,072,716	1,132,375	(59,659)
1,625,000	1,625,000	-
106,100	125,000	(18,900)
(750,000)	(750,000)	-
<u>3,829,743</u>	<u>3,101,100</u>	<u>728,643</u>
<u>152,621,952</u>	<u>154,751,953</u>	<u>(2,130,001)</u>
90,606,136	92,801,496	(2,195,360)
26,809,007	27,320,652	(511,645)
18,909,777	19,244,396	(334,619)
4,632,100	4,776,559	(144,459)
562,140	587,500	(25,360)
<u>436,357</u>	<u>466,187</u>	<u>(29,830)</u>
<u>141,955,517</u>	<u>145,196,790</u>	<u>(3,241,273)</u>
-	-	-
(125,000)	(125,000)	-
238,247	163,234	75,013
-	-	-
4,590,069	4,672,126	(82,057)
790,390	791,076	(686)
<u>6,898,761</u>	<u>5,406,679</u>	<u>1,492,082</u>
<u>12,392,467</u>	<u>10,908,115</u>	<u>1,484,352</u>
<u>154,347,984</u>	<u>156,104,905</u>	<u>(1,756,921)</u>
<u>\$ (1,726,032)</u>	<u>\$ (1,352,952)</u>	<u>\$ (373,080)</u>

### Census Day Enrollments Credit Hours





# St. Louis Community College

## Operating Fund

### Year Ending June 30, 2018

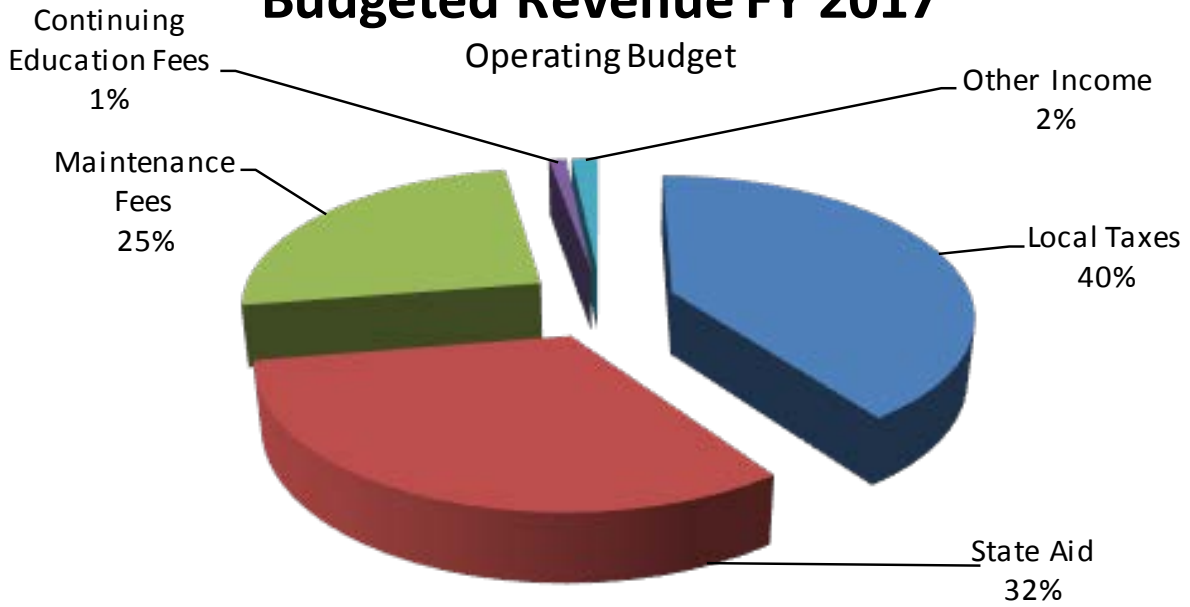
	FY 2018	FY 2017	Change
<b>Revenues</b>			
Local Taxes	\$ 60,783,384	\$ 60,248,800	\$ 534,584
State Appropriation	45,190,456	48,332,039	(3,141,583)
Maintenance Fees	37,188,833	37,235,245	(46,412)
Continuing Education			
Tuition and Fees	1,625,000	1,625,000	-
Other Fees	106,100	125,000	(18,900)
Bad Debt	(750,000)	(750,000)	-
Other Revenue	<u>3,829,743</u>	<u>3,101,100</u>	<u>728,643</u>
<b>Total Revenues</b>	<u>147,973,516</u>	<u>149,917,184</u>	<u>(1,943,668)</u>
<b>Expenditures</b>			
Salaries	89,660,471	91,957,302	(2,296,831)
Benefits	26,519,766	27,077,955	(558,189)
Supplies and Services	17,023,374	17,089,290	(65,916)
Utilities	4,632,100	4,776,559	(144,459)
Institutional Contributions-Match	<u>562,140</u>	<u>587,500</u>	<u>(25,360)</u>
<b>Total Expenditures</b>	<u>138,397,851</u>	<u>141,488,606</u>	<u>(3,090,755)</u>
<b>Transfers to (from) other Funds</b>			
To (From) ED/WSG Revenue	-	-	-
To (From) Technology Fee	(400,783)	(354,541)	(46,242)
To (From) Auxiliaries	(125,000)	(125,000)	-
To (From) Managed Property	238,247	163,234	75,013
To (From) College Activities Fees	(200,000)	(200,000)	-
To (From) Maintenance and Capital	3,800,000	3,800,000	-
To (From) Student Aid	790,390	791,076	(686)
To (From) Leasehold bonds	<u>6,898,761</u>	<u>5,406,679</u>	<u>1,492,082</u>
<b>Total Transfers</b>	<u>11,001,615</u>	<u>9,481,448</u>	<u>1,520,167</u>
<b>Total Expenditures and Transfers</b>	<u>149,399,466</u>	<u>150,970,054</u>	<u>(1,570,588)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ (1,425,950)</u>	<u>\$ (1,052,870)</u>	<u>\$ (373,080)</u>

# St. Louis Community College

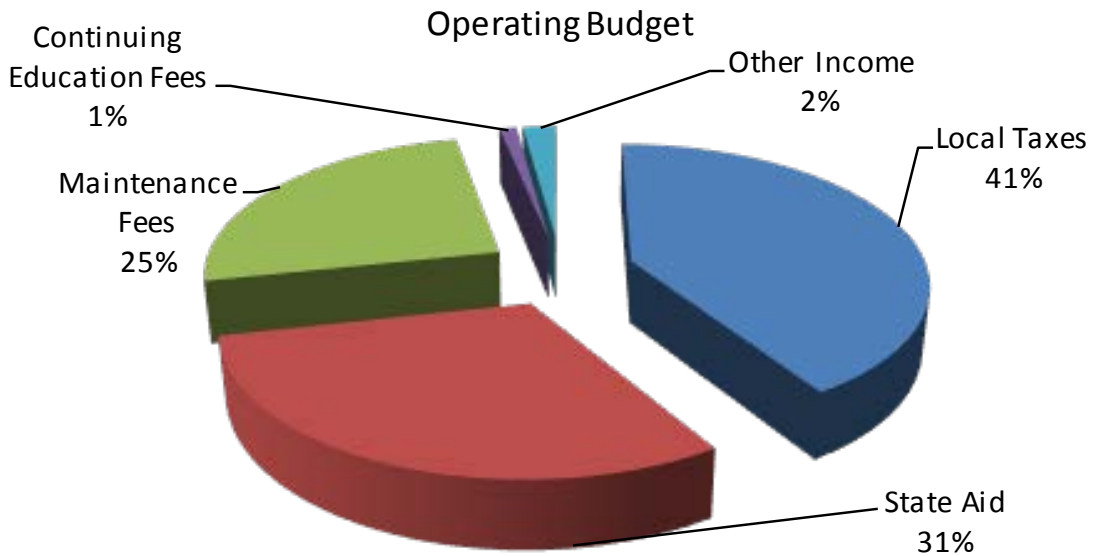
## Operating Fund

### Revenue Charts

#### Budgeted Revenue FY 2017



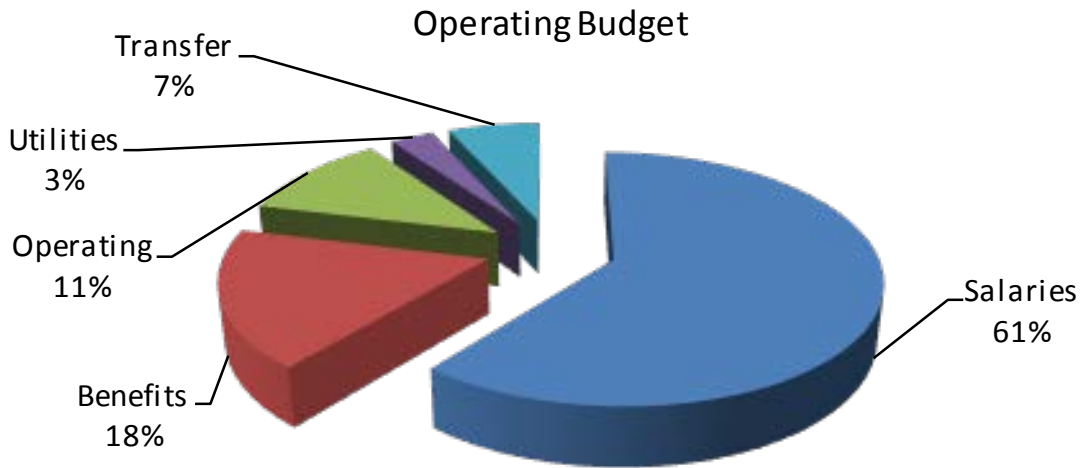
#### Projected Revenue FY 2018



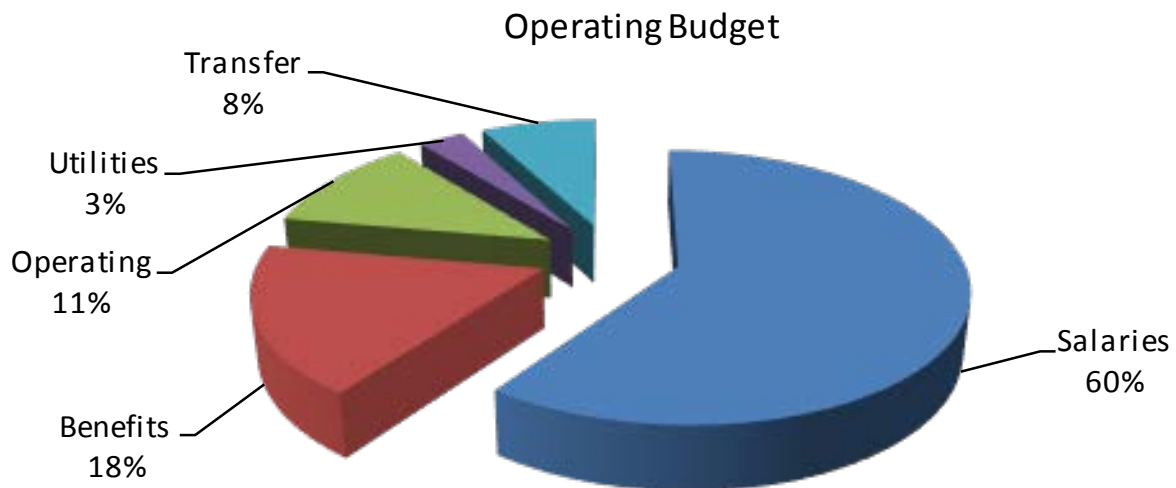
Operating Fund

Expenditures and Transfers Charts

**Budgeted Expenditures and Transfers  
FY 2017**



**Projected Expenditures and Transfers  
FY 2018**



# St. Louis Community College

## Technology Fee

**Year Ending June 30, 2018**

	FY 2018	FY 2017	Change
<b>Revenues</b>			
Technology Fees	\$ 3,575,720	\$ 3,702,394	\$ (126,674)
<b>Total Revenues</b>	<u>3,575,720</u>	<u>3,702,394</u>	<u>(126,674)</u>
<b>Expenditures</b>			
Salaries	903,259	799,845	103,414
Benefits	285,859	239,125	46,734
Supplies and Services	1,495,832	1,736,839	(241,007)
<b>Total Expenditures</b>	<u>2,684,950</u>	<u>2,775,809</u>	<u>(90,859)</u>
<b>Transfers to (from) other Funds</b>			
To College Operating	400,783	354,541	46,242
To (From) Maintenance and Capital	790,069	872,126	(82,057)
<b>Total Transfers</b>	<u>1,190,852</u>	<u>1,226,667</u>	<u>(35,815)</u>
<b>Total Expenditures and Transfers</b>	<u>3,875,802</u>	<u>4,002,476</u>	<u>(126,674)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ (300,082)</u>	<u>\$ (300,082)</u>	<u>\$ -</u>
 <b>Breakdown of Expenditures and Transfers</b>			
Instructional lab support salaries and benefits	\$ 689,995	\$ 743,904	\$ (53,909)
Instructional lab replacements and repair	875,069	720,126	154,943
Electronic library resources and MOBIUS	285,000	285,000	-
Instructional software	284,484	418,002	(133,518)
Online education salaries and benefits	364,839	159,466	205,373
Online education materials and supplies	664,666	740,666	(76,000)
Online education College operating transfer	400,783	354,541	46,242
Online education capital transfer	-	200,000	(200,000)
Web redevelopment and maintenance salaries and benefits	134,284	135,600	(1,316)
Web redevelopment and maintenance materials and supplies	176,682	245,171	(68,489)
<b>Total Expenditures and Transfers</b>	<u>\$ 3,875,802</u>	<u>\$ 4,002,476</u>	<u>\$ (126,674)</u>

# St. Louis Community College

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## College and Student Activities

Year Ending June 30, 2018

	<u>FY 2018</u>	<u>FY 2017</u>	<u>Change</u>
<b>Revenues</b>			
College Activities Fees	\$ 1,072,716	\$ 1,132,375	\$ (59,659)
<b>Total Revenues</b>	<u>1,072,716</u>	<u>1,132,375</u>	<u>(59,659)</u>
<b>Expenditures</b>			
Salaries	42,406	44,349	(1,943)
Benefits	3,382	3,572	(190)
Supplies and Services	390,571	418,267	(27,696)
Student Activities Budget-Agency	436,357	466,187	(29,830)
<b>Total Expenditures</b>	<u>872,716</u>	<u>932,375</u>	<u>(59,659)</u>
<b>Transfers to (from) other Funds</b>			
To (From) Operating	<u>200,000</u>	<u>200,000</u>	<u>-</u>
<b>Total Transfers</b>	<u>200,000</u>	<u>200,000</u>	<u>-</u>
<b>Total Expenditures and Transfers</b>	<u>1,072,716</u>	<u>1,132,375</u>	<u>(59,659)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

# St. Louis Community College

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## Public Safety, Pedestrian and Traffic Access

Year Ending June 30, 2018

	<u>FY 2018</u>	<u>FY 2017</u>	<u>Change</u>
<b>Revenues</b>			
College Activities Fees	<u>\$ 881,721</u>	<u>\$ 754,916</u>	<u>\$ 126,805</u>
<b>Total Revenues</b>	<u>881,721</u>	<u>754,916</u>	<u>126,805</u>
<b>Expenditures</b>			
Supplies and Services	<u>655,721</u>	<u>566,187</u>	<u>89,534</u>
<b>Total Expenditures</b>	<u>655,721</u>	<u>566,187</u>	<u>89,534</u>
<b>Transfers to (from) other Funds</b>			
To (From) Maintenance and Capital	<u>226,000</u>	<u>188,729</u>	<u>37,271</u>
<b>Total Transfers</b>	<u>226,000</u>	<u>188,729</u>	<u>37,271</u>
<b>Total Expenditures and Transfers</b>	<u>881,721</u>	<u>754,916</u>	<u>126,805</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

# St. Louis Community College

## Student Aid

**Year Ending June 30, 2018**

	FY 2018	FY 2017	Change
<b>Revenues</b>			
Grants and Contracts	\$ 24,889,450	\$ 28,317,161	\$ (3,427,711)
<b>Total Revenues</b>	<u>24,889,450</u>	<u>28,317,161</u>	<u>(3,427,711)</u>
<b>Expenditures</b>			
Salaries	\$ 854,751	\$ 854,751	\$ -
Benefits	68,123	68,809	(686)
Student Aid	24,764,820	28,188,868	(3,424,048)
Administrative Cost Allowance	69,546	73,209	(3,663)
<b>Total Expenditures</b>	<u>25,757,240</u>	<u>29,185,637</u>	<u>(3,428,397)</u>
<b>Transfers to (from) other Funds</b>			
To (From) Operating and Auxiliary Services	(867,790)	(868,476)	686
<b>Total Transfers</b>	<u>(867,790)</u>	<u>(868,476)</u>	<u>686</u>
<b>Total Expenditures and Transfers</b>	<u>24,889,450</u>	<u>28,317,161</u>	<u>(3,427,711)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
 <b>Revenue Sources</b>			
Pell Grants	\$ 23,474,000	\$ 26,853,000	\$ (3,379,000)
Federal Work Study (FWS)	899,739	899,739	-
Supplemental Education Opportunity Grant (SEOG)	515,711	564,422	(48,711)
<b>Total Revenues</b>	<u>\$ 24,889,450</u>	<u>\$ 28,317,161</u>	<u>\$ (3,427,711)</u>
 <b>Transfers to (from) other Funds Sources</b>			
Board of Trustees Scholarships	\$ (722,267)	\$ (722,267)	\$ -
Auxiliary Services Scholarships	(77,400)	(77,400)	-
College Match - FWS Employer Taxes	(68,123)	(68,809)	686
<b>Total Transfers</b>	<u>\$ (867,790)</u>	<u>\$ (868,476)</u>	<u>\$ 686</u>

# St. Louis Community College

## Maintenance, Repair, Debt Service and Capital

Year Ending June 30, 2018

	<u>FY 2018</u>	<u>FY 2017</u>	<u>Change</u>
<b>Expenditures</b>			
Maintenance Repair and Capital	\$ 4,911,069	\$ 5,128,832	\$ (217,763)
Leasehold Bonds - Principal and Interest	<u>6,898,761</u>	<u>5,406,679</u>	<u>1,492,082</u>
<b>Total Expenditures</b>	<u>11,809,830</u>	<u>10,535,511</u>	<u>1,274,319</u>
<b>Transfers to (from) other Funds</b>			
Operating Maintenance Repair and Capital	\$ (3,800,000)	\$ (3,800,000)	\$ -
Technology - Campus Based	(790,069)	(872,126)	82,057
Public Safety, Pedestrian and Traffic Access	(226,000)	(188,729)	(37,271)
Auxiliary Services Capital	(95,000)	(95,000)	-
Rental of Facilities Capital	-	(35,000)	35,000
ED/WSG Capital	-	(137,977)	137,977
Leasehold bonds	<u>(6,898,761)</u>	<u>(5,406,679)</u>	<u>(1,492,082)</u>
<b>Total Transfers</b>	<u>(11,809,830)</u>	<u>(10,535,511)</u>	<u>(1,274,319)</u>
<b>Total Expenditures and Transfers</b>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



# St. Louis Community College

## Maintenance, Repair, Debt Service and Capital (cont.)

### Breakdown of Operating Maintenance, Repair and Capital Expenditures

	FY 2018	FY 2017	Change
Data Center Move	\$ 1,118,000	\$ -	\$ 1,118,000
Roof	250,000	635,000	(385,000)
District-wide air handling unit replacements	-	250,116	(250,116)
Correct drainage and erosion at Florissant Valley	-	166,000	(166,000)
District-wide elevator upgrades	-	100,000	(100,000)
Concrete and Paving	-	100,000	(100,000)
One four-wheel drive truck - snow plow and salt spreader	32,500	-	32,500
Three four-wheel drive grounds trucks	-	90,000	(90,000)
Replace concrete steps Main Plaza Forest Park	-	85,000	(85,000)
Repair water leak Meramec	-	75,000	(75,000)
Repair main campus billboard Florissant Valley	-	30,000	(30,000)
Two riding lawn mowers	-	15,000	(15,000)
Paint exterior metal panels CWI	-	12,000	(12,000)
Rooftop mechanical screens	-	15,000	(15,000)
AED replacements	-	27,530	(27,530)
Forest Park renovate assessment center	25,100	-	25,100
Forest Park w treadmills	7,300	-	7,300
Forest Park microscopes	32,000	-	32,000
Forest Park theater repair and updates	-	65,000	(65,000)
Forest Park physics and science lab equipment	-	63,500	(63,500)
Forest Park human patient simulator (EMS)	-	60,000	(60,000)
Florissant Valley relocate academic support center	160,000	-	160,000
Florissant Valley 50 task chairs humanities 104/106	17,920	-	17,920
Florissant Valley theatre lighting	-	63,101	(63,101)
Florissant Valley biology anatomy models, microscopes	-	38,260	(38,260)
Florissant Valley choral risers	-	5,717	(5,717)
Florissant Valley photography studio lighting and cameras	-	5,044	(5,044)
Meramec theatre chauvet maverick MK2 spot/wash	41,678	-	41,678
Meramec renovate academic/advising/counseling center	35,000	-	35,000
Meramec AS201 Student Work Area	31,000	-	31,000
Meramec sound proof LH101A	32,000	-	32,000
Meramec renovate career and employment services dpt.	3,000	-	3,000
Meramec theatre curtains	-	50,737	(50,737)
Meramec physical education mats	-	8,720	(8,720)

# St. Louis Community College

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## Maintenance, Repair, Debt Service and Capital (cont.)

### Breakdown of Operating Maintenance, Repair and Capital Expenditures

	<u>FY 2018</u>	<u>FY 2017</u>	<u>Change</u>
Server refresh	560,000	100,000	460,000
Classroom audio visual standardization and refresh	501,200	585,000	(83,800)
InfoSec EdgeSecurity	450,000	-	450,000
Employee desktop computer refresh	203,302	337,275	(133,973)
Network switch refresh	100,000	150,000	(50,000)
Cisco network chassis	100,000	-	100,000
VDI pilot	-	154,000	(154,000)
High speed data center ports	-	100,000	(100,000)
SIP trunks for ShoreTel phone system	-	90,000	(90,000)
Ellucian Intelligent Learning and Portal	-	88,000	(88,000)
Data loss prevention implementation	-	65,000	(65,000)
UPS and battery refresh	-	50,000	(50,000)
Wireless capacity increase	-	20,000	(20,000)
Strategic initiatives	<u>100,000</u>	<u>100,000</u>	<u>-</u>
<b>Total Expenditures</b>	<u><u>\$ 3,800,000</u></u>	<u><u>\$ 3,800,000</u></u>	<u><u>\$ -</u></u>

# St. Louis Community College

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## Rental of Facilities

Year Ending June 30, 2018

	<u>FY 2018</u>	<u>FY 2017</u>	<u>Change</u>
<b>Revenues</b>			
Other Revenue	\$ 130,700	\$ 143,500	\$ (12,800)
<b>Total Revenues</b>	<u>130,700</u>	<u>143,500</u>	<u>(12,800)</u>
<b>Expenditures</b>			
Salaries	47,350	56,313	(8,963)
Benefits	7,866	5,679	2,187
Supplies and Services	75,484	81,508	(6,024)
<b>Total Expenditures</b>	<u>130,700</u>	<u>143,500</u>	<u>(12,800)</u>
<b>Transfers to (from) other Funds</b>			
To (From) Maintenance and Capital	-	35,000	(35,000)
<b>Total Transfers</b>	<u>-</u>	<u>35,000</u>	<u>(35,000)</u>
<b>Total Expenditures and Transfers</b>	<u>130,700</u>	<u>178,500</u>	<u>(47,800)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ -</u>	<u>\$ (35,000)</u>	<u>\$ 35,000</u>

# St. Louis Community College

## Economic Development/Workforce Solutions Group

**Year Ending June 30, 2018**

	Operating			Restricted		
	FY 2018	FY 2017	Change	FY 2018	FY 2017	Change
<b>Revenues</b>						
Grants and Contracts	\$ -	\$ -	\$ -	\$ 3,439,757	\$ 5,357,173	\$ (1,917,416)
Other Revenue	80,000	100,000	(20,000)	2,944,565	2,497,500	447,065
<b>Total Revenues</b>	<u>80,000</u>	<u>100,000</u>	<u>(20,000)</u>	<u>6,384,322</u>	<u>7,854,673</u>	<u>(1,470,351)</u>
<b>Expenditures</b>						
Salaries	976,227	1,126,889	(150,662)	2,136,929	2,338,611	(201,682)
Benefits	228,340	255,714	(27,374)	420,954	628,696	(207,742)
Supplies and Services	215,500	169,095	46,405	2,868,105	3,735,670	(867,565)
Administrative and Indirect Cost Recovery	(958,334)	(1,151,696)	193,362	958,334	1,151,696	(193,362)
Institutional Contributions-Match	(392,340)	(430,000)	37,660	-	-	-
<b>Total Expenditures</b>	<u>69,393</u>	<u>(29,998)</u>	<u>99,391</u>	<u>6,384,322</u>	<u>7,854,673</u>	<u>(1,470,351)</u>
<b>Transfers to (from) other Funds</b>						
To (From) Maintenance Repair and Capital	-	137,977	(137,977)	-	-	-
<b>Total Transfers</b>	<u>-</u>	<u>137,977</u>	<u>(137,977)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>Total Expenditures and Transfers</b>	<u>69,393</u>	<u>107,979</u>	<u>(38,586)</u>	<u>6,384,322</u>	<u>7,854,673</u>	<u>(1,470,351)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ 10,607</u>	<u>\$ (7,979)</u>	<u>\$ 18,586</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

# St. Louis Community College

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## Restricted

### Year Ending June 30, 2018

	<u>FY 2018</u>	<u>FY 2017</u>	<u>Change</u>
<b>Revenues</b>			
Grants and Contracts	\$ 4,563,622	\$ 3,477,201	\$ 1,086,421
<b>Total Revenues</b>	<u>4,563,622</u>	<u>3,477,201</u>	<u>1,086,421</u>
<b>Expenditures</b>			
Salaries	2,358,801	1,658,663	700,138
Benefits	526,606	409,095	117,511
Supplies and Services	1,318,867	1,207,662	111,205
Maintenance Repair and Capital	<u>359,348</u>	<u>201,781</u>	<u>157,567</u>
<b>Total Expenditures</b>	<u>4,563,622</u>	<u>3,477,201</u>	<u>1,086,421</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

# St. Louis Community College

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## Managed Property

Year Ending June 30, 2018

	<u>FY 2018</u>	<u>FY 2017</u>	<u>Change</u>
<b>Revenues</b>			
Lease Income	\$ 1,023,417	\$ 1,098,430	\$ (75,013)
<b>Total Revenues</b>	<u>1,023,417</u>	<u>1,098,430</u>	<u>(75,013)</u>
<b>Expenditures</b>			
Salaries	81,061	81,061	-
Benefits	21,388	21,388	-
Supplies and Services	913,138	913,138	-
Utilities	<u>246,077</u>	<u>246,077</u>	<u>-</u>
<b>Total Expenditures</b>	<u>1,261,664</u>	<u>1,261,664</u>	<u>-</u>
<b>Transfers to (from) other Funds</b>			
To (From) College Operating	<u>(238,247)</u>	<u>(163,234)</u>	<u>(75,013)</u>
<b>Total Transfers</b>	<u>(238,247)</u>	<u>(163,234)</u>	<u>(75,013)</u>
<b>Total Expenditures and Transfers</b>	<u>1,023,417</u>	<u>1,098,430</u>	<u>(75,013)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

# St. Louis Community College

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## Auxiliary Services

Year Ending June 30, 2018

	<u>FY 2018</u>	<u>FY 2017</u>	<u>Change</u>
<b>Revenues</b>			
College Activities Fees	\$ 357,572	\$ 377,458	\$ (19,886)
Auxiliary Services Revenues	<u>8,097,953</u>	<u>8,521,731</u>	<u>(423,778)</u>
<b>Total Revenues</b>	<u>8,455,525</u>	<u>8,899,189</u>	<u>(443,664)</u>
<b>Expenditures</b>			
Salaries	1,496,531	1,492,776	3,755
Benefits	392,062	390,871	1,191
Supplies and Services	<u>6,269,532</u>	<u>6,718,142</u>	<u>(448,610)</u>
<b>Total Expenditures</b>	<u>8,158,125</u>	<u>8,601,789</u>	<u>(443,664)</u>
<b>Transfers to (from) other Funds</b>			
To (From) Operating	125,000	125,000	-
To (From) Maintenance Repair and Capital	95,000	95,000	-
To (From) Student Aid	<u>77,400</u>	<u>77,400</u>	<u>-</u>
<b>Total Transfers</b>	<u>297,400</u>	<u>297,400</u>	<u>-</u>
<b>Total Expenditures and Transfers</b>	<u>8,455,525</u>	<u>8,899,189</u>	<u>(443,664)</u>
<b>Increase (Decrease) in Net Assets</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

# St. Louis Community College

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## Budget Assumptions

### Year Ending June 30, 2018

#### Operating

##### Revenue

- Local taxes
  - \$534,584 increase based on preliminary FY 2018 state auditor tax documents
  - Tax rate is \$.2185 per \$100 valuation
- State appropriations
  - Reduced 6.5% for legislative action
  - Includes reduction for MCCA equity agreement
- Maintenance fees
  - \$1,130,007 increase due to increased Maintenance fees
    - In-district rate increased from \$90 by \$3 to \$93
    - Missouri out-of-district rate increased from \$136 by \$4 to \$140
    - Out-of-state rate increased from \$192 by \$6 to \$198
    - International rate increased from \$202 by \$6 to \$208
  - \$423,225 decrease due to change in number of students withdrawing from class at higher refund amount
  - \$352,632 decrease due to change in credit hours
  - \$350,035 decrease due to implementation of Midwest Student Exchange Program discounts
  - \$50,527 decrease due to increased use of other discounts such as senior discount and Returning Heroes discount
- \$18,900 decline in other fees
  - No longer collecting EMT class fees
- \$728,643 increase in other revenue
  - \$827,062 increase for interest income based on interest from new banking contract and improved rates
  - \$85,815 increase in child development center revenue based on FY 2018 enrollment and fee increase
  - \$3,403 increase based on performance in auto tech, dental clinic and HRM revenue
  - \$142,537 decrease for lost cell tower revenue
  - \$32,400 decrease in transcript revenue based on FY 2017 performance
  - \$10,700 decrease in E-payment rebates based on FY 2017 performance
  - \$2,000 decrease in private contribution based on FY 2017 performance

##### Expenses and Transfers

- Salaries
  - \$354,092 increase to three-year average for part-time professional and classified, FY 2016 adjunct and overload
  - \$1,531,510 decrease for full-time positions to remain unfilled in FY 2018
    - One administrative position
    - Five faculty positions



# St. Louis Community College

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## Budget Assumptions (cont.)

- Ten professional positions
  - Nine office and technical positions
  - Four physical plant positions
- \$1,032,176 five percent decrease in non-full-time salary budgets
  - Taken after adjustment to three-year average for part-time professional and classified, FY2016 adjunct and overload
    - Applied part-time continuing and temporary salary, overtime and shift differential budgets
    - Applied to full-time office and technical and physical plant overtime and shift differential budgets
    - Applied to adjunct and overload budgets
- \$87,237 decrease from requests
  - \$12,000 increase in part-time, one-time salary budgets for Elevate implementation
  - \$7,039 increase in part-time salary budget from transfer from Foundation supplies and service
  - \$4,000 increase in part-time salary budget for Florissant Valley provost office
  - \$75,513 decrease in salary budget for eliminated administrative position
  - \$34,763 decrease in salary budget for a full-time professional position eliminated to provide supplies and services budget
- Benefits
  - Composite benefit rates are unchanged due to favorable health care insurance negotiations
  - \$189,929 increase due to increase in salary budgets to three-year average for part-time professional and classified, FY 2016 adjunct and overload
  - \$502,891 decrease due to full-time positions remaining unfilled in FY 2018
  - \$165,271 decrease due to five percent decrease in non-full-time salary budgets
  - \$47,343 decrease due to shifts in salary budget fringe benefit types
  - \$32,613 decrease due to FY 2018 budget requests
- Supplies and services
  - \$352,756 increase for increased banking fees
  - \$68,900 increase for BRDG Park rent
  - \$61,903 increase for software license renewal
  - \$59,413 increase to fund the move of assessment testing units from Technology Fee to Operating Budget
  - \$34,763 increase from professional position cancelled to provide supplies and service budget for Enrollment Service printing
  - \$30,000 increase for FY 2018 only for development of financial aid forms
  - \$14,438 increase for Elevate license

# St. Louis Community College

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## Budget Assumptions (cont.)

- \$7,000 increase for FY 2018 only for Wildwood clinical models and to equip new chemistry lab
- \$900 increase for Wildwood Mathematics
- \$677,452 decrease to three-year average
- \$10,937 decrease in professional development
  - \$5,937 decrease based on requests
  - \$5,000 decrease in Article XXXII for frozen faculty positions
- \$7,600 decrease for transfer to Foundation part-time salaries and benefits
- Utilities
  - Decreased to reflect estimated FY 2017 expenditures
- Institutional Contributions-Match
  - Decreased for reduction in State Appropriation
- Transfers
  - \$1,492,082 increase in leasehold bonds increased for anticipated bond issuance
  - \$75,013 increase for managed property due to reduction in lease revenue
  - \$46,242 decrease in Technology Fee transfer to support online education operating expenses based on FY 2018 online education Technology Fee spend plan
  - \$686 increase in benefits due to adjustment in benefit budget rate

### Technology Fee

#### Revenue

- \$126,674 decrease due to reduced credit hours

#### Expenses and Transfers

- Salaries
  - \$156,000 increase in overload for Online Education curriculum development and review
  - \$6,525 in office and technical overtime for full-time help desk employees
  - \$58,111 decrease in part-time employees to staff computer labs
  - \$1,000 decrease in professional salaries in web design and maintenance
- Benefits
  - \$49,376 increase due to increased overload
  - \$2,306 increase due to increased office and technical overtime
  - \$4,631 decrease due to decrease in part-time employees to staff computer labs
  - \$317 decrease due to decrease in professional salaries in web development/maintenance
- Supplies and service
  - \$76,000 decrease in online education expenses
  - \$74,105 decrease in instructional software
  - \$22,413 decrease for instructional lab replacements and repair
  - \$68,489 decrease in web design and maintenance expenses

# St. Louis Community College

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## Budget Assumptions (cont.)

- Transfers
  - \$117,943 increase to maintenance and capital transfer to satisfy needs in student labs
  - \$46,242 increase in college operating transfer to support online education operating expenses based on FY 2018 online education Technology Fee spend plan
  - \$200,000 decrease to maintenance and capital for online education

### College and Student Activities

#### Revenue

- \$59,659 decrease due to reduced credit hours

#### Expenses

- Salaries
  - \$1,943 decrease in temporary labor as a result of reduced revenue
- Benefits
  - \$190 decrease in benefits due to reduction in labor
- Supplies and service
  - \$27,696 decrease as a result of reduced revenue
- Student activities budget – agency
  - \$29,830 decrease as a result of reduced revenue

### Public Safety Pedestrian and Traffic Access

#### Revenue

- \$166,577 increase due to \$.50 fee increase effective fall 2017
- \$39,772 decrease due to reduced credit hours

#### Expenses

- Supplies and service
  - \$166,577 increase for rise in cost of U-PASSES and to purchase U-PASS holders
  - \$77,043 decreased for other supplies and services
- Transfers
  - \$37,271 increase to maintenance and capital
    - \$36,000 increase for an additional police car – total of two for FY 2018
    - \$1,271 increase for concrete and paving

### Student Aid

#### Revenue

- \$3,379,000 decrease in Pell Grants based on estimated FY 2017
- \$48,711 decrease in Supplemental Education Opportunity Grant based on award

#### Expenses and Transfers

- \$686 decrease in benefits due to adjustment in benefit budget rate
- \$3,424,048 decrease in student aid
  - Decrease in Pell Grants based on estimated FY 2017

# St. Louis Community College

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## Budget Assumptions (cont.)

- Decrease in Supplemental Education Opportunity Grant based on award
- \$3,663 decrease in administrative cost allowance
  - Decrease in Federal Work Study administrative cost allowance
  - Decrease in Supplemental Education Opportunity Grant administrative cost allowance
- \$686 increase in transfer for Federal Work Study benefit match

### Maintenance, Repair and Capital

#### Expenses

- \$217,763 decrease in maintenance, repair and capital
  - \$37,271 increase for public safety, pedestrian and traffic access
    - \$36,000 increase for an additional police car – total of two for FY 2018
    - \$1,271 increase for concrete and paving
  - \$137,977 decrease for ED/WSG
    - One-time funding in FY 2017
      - \$20,000 external signage for McKelvey building
      - \$63,432 upgrade testing center and computer labs
      - \$15,800 upgrade servers and backup system
      - \$3,000 add video conference camera system to Room 201
      - \$15,370 upgrade computers used for graphic design and multimedia development
      - \$20,375 upgrade video production equipment
  - \$82,057 decrease for technology – campus based
    - \$117,943 increase for computer lab refresh
    - \$200,000 decreased for online education equipment
  - \$35,000 decrease in rental of facilities
    - One-time funding for repair or replacement of Florissant Valley soccer field retaining wall in FY 2017
- \$1,492,082 increase for leasehold bond new issuance

#### Transfers

- \$1,274,319 decrease to support the expenses listed above

### Rental of Facilities

#### Revenue

- \$12,800 decrease based on FY 2017 performance

#### Expenses

- Salaries
  - \$8,963 decrease due to decreased rental activities
- Benefits
  - \$2,187 increase due to change in employee type mix
- Supplies and service
  - \$6,024 decrease due to decreased rental activities

# St. Louis Community College

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## Budget Assumptions (cont.)

- Transfers
  - \$35,000 decrease due to one-time funding for repair or replacement of Florissant Valley soccer field retaining wall in FY 2017

### Economic Development and Workforce Solutions Group

#### Operating

##### Revenue

- \$20,000 decrease in rental of facilities based on two-year analysis

##### Expenses

- Salaries
  - Decrease due to completed grant work and reduction in rental of facilities work
- Benefits
  - Employee mix includes a larger proportion of full-time labor
  - Decrease from decreased salary budget
- Supplies and services
  - Increase due to anticipated grant and contract needs
- Administrative and Indirect Cost Recovery
  - Increase due to decreased activity on grants with administrative and indirect cost recovery
- Institutional Contributions - Match
  - Decreased for reduction in State Appropriation
- Transfers
  - \$137,977 decrease for one-time funding in FY 2017
    - \$20,000 external signage for McKelvey building
    - \$63,432 upgrade testing center and computer labs
    - \$15,800 upgrade servers and backup system
    - \$3,000 add video conference camera system to Room 201
    - \$15,370 upgrade computers used for graphic design and multimedia development
    - \$20,375 upgrade video production equipment

#### Restricted

##### Revenue

- \$1,470,351 net reduction
  - Completion of MoManufacturingWINS grant
  - Completion of Mississippi River Consortium Grant
  - Decrease due to State budget reduction for Customized Training
  - Increase to Direct Pay Contracts and New Job Retention Program

##### Expenses

- Salaries
  - Decrease for completed grants

# St. Louis Community College

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## Budget Assumptions (cont.)

- Benefits
  - Decrease due to reduced salaries
- Supplies and services
  - Decrease from completed grants
- Administrative and Indirect Cost Recovery
  - Decrease due to increased activity on grants with administrative and indirect cost recovery

### Restricted

#### Revenue

- \$1,086,421 increase
  - \$1,286,635 increase for probability weighted new grants
  - \$200,214 decrease for decrease in activity or completion of current grants

#### Expenses

- Salaries
  - Net increase due to changes in on-going grants and probability weighted new grants
- Benefits
  - Net increase due to changes in on-going grants and probability weighted new grants
- Supplies and services
  - Net increase due to changes in on-going grants and probability weighted new grants

### Managed Property

#### Revenue

- \$75,013 decline
- Current lease agreements
  - Higher Education Consortium of Greater Metropolitan St. Louis and St. Louis County Commission for Educational Media
  - Franciscan Sisters of Mary
  - The Boeing Company
  - Life Skills
- Terminated lease agreements
  - Easter Seals
  - TWA Pilots Directed Account Plan
  - Direct Impact Business Education Center

#### Transfers

- \$75,013 increase in support from college operating to offset revenue decline

## Budget Assumptions (cont.)

### Auxiliary Services

#### Revenue

- Decreased college activities fees due to declining credit hours
- Decreased auxiliary services revenue due to fewer students using bookstores

#### Expenses

- Salaries
  - Increase for employee turnover
- Benefits
  - Increase for employee turnover
  - Decrease due to decreased part-time labor
- Supplies and services
  - Decreased as result of declining cost of sales



STLCC  
**CORE  
VALUES**

### **Academic Excellence**

Expect high standards in all academic endeavors.

### **Learning**

Acknowledge and value the unique needs and potential of each learner.

### **Integrity**

Demonstrate personal and professional behaviors that are ethical and transparent.

### **Accountability**

Be responsible for actions that demonstrate a commitment to St. Louis Community College's vision, mission, core values, and strategic priorities.

### **Innovation**

Support risk-taking for creative solutions to realize our vision.

### **Dignity And Civility**

Foster a culture of equity and inclusion through thoughtful, candid and respectful interactions.

### **Intercultural Competence**

Cultivate understanding of and appreciation for different cultures.

